## From the Desk of the Commissioner



Dear Colleagues,

As your Commissioner of Food and Drugs, I am committed to advancing the many priorities that the FDA faces every day. These priorities represent the full breadth of this dynamic agency, and not just the human medical product and tobacco centers. Areas such as food and nutrition, inspectional oversight, animal drugs/devices/food, information technology, and the FDA's budget and operational matters demand as much attention and support.

I am leveraging Principal Deputy Commissioner Janet Woodcock's tremendous expertise and proven track record to ensure the Commissioner's Office is fully engaged in all our priorities. As such, Janet will be providing strategic counsel and enterprise transformation support to the following Offices and Centers. She will assist me in advancing near and long-term priorities for these parts of our organization.

- Office of the Chief Scientist (OCS)
- Office of Digital Transformation (ODT)
- Office of Operations (OO)
- Office of Regulatory Affairs (ORA)
- Office of Food Policy and Response (OFPR)
- Center for Food Safety and Applied Nutrition (CFSAN)
- Center for Veterinary Medicine (CVM)

In consultation with me, Janet will work directly with OCS, ODT, OO, ORA, OFPR, CFSAN and CVM leadership as a strategic thought partner, with decision-making authorities, to advance key initiatives and most importantly, continue our efforts to modernize the entire agency.

Let me be clear that this organizational adjustment is to maximize Janet's leadership experience to help support these important components of the FDA, including a cross-cutting focus on enterprise excellence. I will continue to be involved in key decisions in these areas, and these Offices and Centers will still have direct line reporting to me. The reporting structures within OCS, ODT, OO, ORA, OFPR, CFSAN and CVM also will remain the same.

Again, my goal is to ensure that these programs acquire the resources, tools and staffing necessary to meet the challenges the FDA faces in these areas now and in the coming years. Janet and I look forward to working with you in our pursuit for organizational excellence.

Sincerely, Rob

Robert M. Califf, M.D. Commissioner of Food and Drugs



