



DEPUTY SECRETARY OF DEFENSE

1010 DEFENSE PENTAGON
WASHINGTON, DC 20301-1010

AUG 25 2021

MEMORANDUM FOR UNDER SECRETARY OF DEFENSE FOR ACQUISITION AND
SUSTAINMENT

SUBJECT: Baseline Review of Sustainment Performance of Major Programs and the Defense
Logistics Agency

As we engage China as the pacing threat, the effective and efficient sustainment of our major programs is more critical than ever. Reflecting this strategic importance, the Department must deliver near- and long-term improvements of major programs' sustainment.

To support this objective, I am directing a review of the sustainment of major programs. Please provide me a baseline review of:

- 1) The current performance (e.g., operational availability, cost, etc.) of major programs;
- 2) What targets already exist in policy or practice for each major program;
- 3) Your evaluation of core drivers of current performance and any current challenges;
and
- 4) Any other information you determine relevant, to include suggested targets or goals.

Further, I direct a baseline review for the Defense Logistics Agency that captures its current performance (e.g., in average demand forecast accuracy, average material availability, non-mission capable supply days, etc.), associated targets already mandated in policy, and your evaluation of current challenges that may prevent reaching those targets.

These reviews are due by September 17, 2021.

cc:

Secretaries of the Military Departments
Chairman of the Joint Chiefs of Staff
Chiefs of the Military Services
Under Secretary of Defense (Personnel & Readiness)
Under Secretary of Defense (Comptroller)



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