



THE SECRETARY OF THE AIR FORCE  
CHIEF OF STAFF, UNITED STATES AIR FORCE  
WASHINGTON DC



SEP 9 2019

MEMORANDUM FOR AMC/CC

SUBJECT: Review of Airport & Lodging Selection Policies for En Route Stops during Global Air Mobility Operations

The National Defense Strategy requires the Department of Defense and its personnel to exercise efficiency and fiscal prudence when spending taxpayer dollars. Doing so is critical to our maintaining the trust and confidence of the American people and Congress.

We must ensure DoD and Air Force guidance complies with the imperative to accomplish our mission by maintaining access to a global network of acceptable bases from which to operate. Adherence to guidance related to global mobility missions must also address the appropriate use of government resources. This unfettered access is critical to supporting National Defense Strategy missions from daily competition, deterrence, building ally/partner interoperability to fighting and winning. Therefore, we are directing you to review all relevant guidance associated with the use of civil airports and lodging selection for aircrew at en route locations, including DoD travel, US Transportation Command, Air Force, and Air Mobility Command directives, and to provide recommendations for any proposed adjustments and process changes. You will provide the results of this review no later than 30 days from the date of this memo.

Matthew P. Donovan  
Acting Secretary of the Air Force

David L. Goldfein  
General, USAF  
Chief of Staff

cc:  
AF/CV  
AF/CCC