

THE WHITE HOUSE

WASHINGTON

January 30, 2017

MEMORANDUM FOR THE VICE PRESIDENT
THE SECRETARY OF STATE
THE SECRETARY OF THE TREASURY
THE SECRETARY OF DEFENSE
THE ATTORNEY GENERAL
THE SECRETARY OF THE INTERIOR
THE SECRETARY OF AGRICULTURE
THE SECRETARY OF COMMERCE
THE SECRETARY OF LABOR
THE SECRETARY OF HEALTH AND HUMAN SERVICES
THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
THE SECRETARY OF TRANSPORTATION
THE SECRETARY OF ENERGY
THE SECRETARY OF EDUCATION
THE SECRETARY OF VETERANS AFFAIRS
THE SECRETARY OF HOMELAND SECURITY
ASSISTANT TO THE PRESIDENT AND CHIEF OF STAFF
ADMINISTRATOR OF THE ENVIRONMENTAL PROTECTION
AGENCY
DIRECTOR OF THE OFFICE OF MANAGEMENT AND BUDGET
UNITED STATES TRADE REPRESENTATIVE
REPRESENTATIVE OF THE UNITED STATES OF AMERICA TO
THE UNITED NATIONS
ADMINISTRATOR OF THE SMALL BUSINESS
ADMINISTRATION
DIRECTOR OF NATIONAL INTELLIGENCE
DIRECTOR OF THE NATIONAL COUNTERTERRORISM CENTER
DIRECTOR OF THE FEDERAL BUREAU OF INVESTIGATION
CHAIRMAN OF THE FEDERAL RESERVE
CHAIRMAN OF THE EXPORT-IMPORT BANK
DIRECTOR OF THE CENTRAL INTELLIGENCE AGENCY
ADMINISTRATOR OF THE U.S. AGENCY FOR
INTERNATIONAL DEVELOPMENT
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
DIRECTOR OF THE NATIONAL SECURITY AGENCY

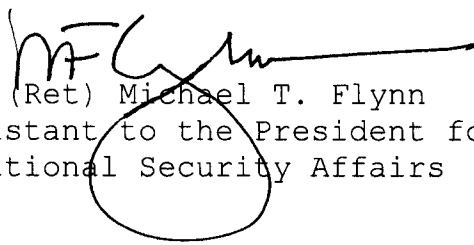
SUBJECT: Welcome Message to Department and Agency Staff

As the new Administration assumes its responsibilities, I want to express - on behalf of the entire National Security Council staff - our gratitude for your continued service. My team and I will be working closely with you and your teams both through the formal interagency process and through countless informal contacts at the appropriate levels, each and every day.

The National Security Council staff is not just a coordinating body; it must accurately consider the views and respect the equities of all our government's departments and agencies.

When Colin Powell became Assistant to the President for National Security Affairs to President Reagan, he told the Secretaries of State and Defense and other Principals that he worked for them. In that spirit, I promise that our team will adhere to a disciplined process that will be of the highest standards. To that end, we all have the distinct honor of serving the President of the United States and the American people.

Please consider us a resource and never hesitate to reach out to us if we can be of assistance to you or your teams. We look forward to working closely with all of you to protect and defend our great Nation and further its vital interests.



LTG (Ret) Michael T. Flynn
Assistant to the President for
National Security Affairs